

# **PNSY Delivers Texas as Battle-Ready Asset to the Fleet**



By Portsmouth Naval Shipyard Congressional and Public Affairs Office, Dec. 19, 2024

KITTERY, Maine (Dec. 17, 2024)-USS Texas (SSN 775) successfully completed sea trials off the coast of New England this week, marking the successful conclusion of its Depot Modernization Period (DMP) at Portsmouth Naval Shipyard (PNSY).

The Texas Project Team, encompassing various trade workers, engineers, and material support personnel at PNSY, worked alongside the boat's crew to get Texas returned to the fleet battle-ready. Getting advanced systems and capabilities into the hands of warfighters at the tip of the spear is the ultimate goal, and PNSY's highly skilled workforce enabled Texas to get back in the fight.

PNSY's success in delivering Texas demonstrates how the nation's public shipyards are looking beyond traditional workflows to meet the Chief of Naval Operations' objective of putting more ready players – combat-ready platforms – on the field. "We used an aggressive strategy to have a 'get real' date and a 'get better' date to return this vital asset back to the fleet," said Shipyard Commander Capt. Michael Oberdorf. "By moving 'all ahead flank,' with urgency and purpose, we were able to pull Texas' delivery to the left from our agreed 'get real' date."

Submarine Squadron Two, located at the shipyard, supported Team Texas and all they achieved while in a maintenance environment. "Texas represents a shining example of resilience and readiness, returning to the fight tougher and stronger than ever," said Commodore, Submarine Squadron Two Capt. Jason Deichler. "The team faced every challenge with determination and delivered outstanding results, ensuring the submarine force remains the world's most lethal apex predator. Their exceptional teamwork, innovative maintenance practices, and tireless commitment to mission success set a new standard for

excellence.”

“Serving as Commanding Officer of Texas is an honor and a privilege. I have had the opportunity to lead and mentor the finest Sailors in the Navy [and] to work with talented members of the Texas project team,” said Commanding Officer of Texas Cmdr. Chad Ingle. “Kevin Belisle, Texas project superintendent, led an outstanding team at our Navy’s best shipyard. I am incredibly proud of what the officers and crew of Texas have accomplished. The depot modernization period has been challenging for the crew, and the last six months of testing have been extremely tough. The reward for the crew’s hard work is returning a fully repaired and modernized battle-ready submarine to the fleet,” said Ingle.

Attack submarines are multi-mission platforms enabling five of the six Navy maritime strategy core capabilities – sea control, power projection, forward presence, maritime security, and deterrence. They are designed to excel in anti-submarine warfare, anti-ship warfare, strike warfare, special operations, intelligence, surveillance and reconnaissance, irregular warfare and mine warfare. Attack submarines project power ashore with special operation forces and tomahawk cruise missiles in the prevention or preparation of regional crises.

A DMP is a maintenance and modernization period in which a Navy submarine is placed in dry dock and undergoes extensive repair and modernization. During a DMP, a submarine receives major overhauls, repairs, structural inspections, and mechanical and electrical system replacements.

As America’s leader for attack submarine maintenance and modernization, PNSY is enhancing critical warfighting capabilities by safely delivering first-time quality work enabling our undersea warfighters to be battle-ready when called upon.

---

# US Navy Declares Initial Operational Capability for the Next-Generation Jammer Mid-Band System



An EA-18G Growler from VAQ-133 launches from USS Abraham Lincoln (CVN 72). (U.S. Navy photo)

From Naval Air Systems Command, Jan. 6, 2025

PATUXENT RIVER, Md. – The U.S. Navy declared initial operational capability for the Next Generation Jammer Mid-Band (NGJ-MB) system in December, bringing a quantum leap in capability over legacy systems with drastic increases in power, target flexibility and jamming technique for naval

aviation operations worldwide.

“Next Generation Jammer Mid-Band improves our fleet’s warfighting advantage in the electromagnetic spectrum,” said Rear Adm. John Lemmon, Program Executive Officer for Tactical Aircraft Programs. “This system provides enhanced capabilities to deny, distract and disorient adversaries’ radars, protecting our naval aviators and allowing them to carry out their missions in contested airspace.”

The fleet got a preview of the jammer’s high-end capabilities during Abraham Lincoln Carrier Strike Group’s five-month deployment this year. [Electronic Attack Squadron \(VAQ\) 133](#) deployed with the system aboard the USS Abraham Lincoln (CVN 72), marking the first time Next Generation Jammer Mid-Band was used both deployed and in combat.

IOC signals that the design, testing and production of this capability meet the logistical needs of the carrier air wings and EA-18G Growler squadrons.

“What an incredible day for the U.S. Navy, our Australian partners, and the Airborne Electronic Attack (AEA) community,” said Capt. David Rueter, Airborne Electronic Attack Systems (PMA-234) program manager. “The achievement of NGJ-MB IOC is a positive reflection on the hard work, innovation and resilience from a dedicated team of government and industry professionals who have developed and fielded this critical capability to the warfighters.”

The NGJ-MB system, developed by Raytheon, an RTX business, is part of a larger NGJ system that will augment and ultimately replace the legacy ALQ-99 Tactical Jamming System currently used on the EA-18G Growler. NGJ-MB uses the latest digital, software-based and electronically scanned array technologies and provides enhanced AEA capabilities to disrupt, deny, and degrade enemy air defense and ground communication systems.

“NGJ-MB will boost our fleet’s ability to maintain spectrum

dominance. Yielding new capabilities is critical for addressing current and future threats. The era of isolated surface-to-air missile systems, which operate within a non-agile and limited frequency range, is behind us.” stated Lt. Cmdr. Michael Bedwell, EA-18G Naval Flight Officer and NGJ-MB Deputy Integrated Product Team Lead.

PMA-234 is responsible for acquiring, delivering and sustaining AEA systems, providing combatant commanders with capabilities that enable mission success.

---

## **SECNAV Names Navy’s DDG 146 After MoH Recipient, Former U.S. Navy Seal, U.S. Senator and Nebraska Governor Robert Kerrey**

From SECNAV Public Affairs, Jan. 4, 2025

WASHINGTON – Today, Secretary of the Navy (SECNAV) Carlos Del Toro named the Navy’s newest Arleigh Burke-class Guided Missile Destroyer, the future USS Robert Kerrey (DDG 146).

DDG 146 honors former U.S. Senator, Nebraska Governor, and naval officer Joseph Robert Kerrey, who received the Medal of Honor for heroism displayed during the Vietnam War. This will be the first Navy vessel named after Kerrey.

“One of the great privileges I have as Secretary of the Navy is to name ships, and it is my honor to name the future USS

Robert Kerrey (DDG 146)," said Del Toro. "This will be the first Navy vessel named in his honor, and it is most appropriate we do so, for his actions in Vietnam and his continued service to this country well beyond his Naval service."

On Jan 3, Del Toro and Kerrey met in NYC to share the news of the naming of the destroyer. Del Toro named DDG 145 at a press conference at the Intrepid Museum prior to the meeting with Kerrey.

"My sincere thanks to President Biden, Secretary of the Navy Del Toro, and the United States Navy that gave me the opportunity to serve my country for three of the best years of my life," said Senator Kerrey. "I am very grateful for this recognition."

Born in Lincoln, NE in 1943 and entering the Navy in 1966, Kerrey completed Officer Candidate School and Basic Underwater Demolition/SEAL training. He deployed to the Republic of Vietnam as a platoon officer with Delta Platoon, SEAL Team 1 in 1969. On 14 March 1969, he led his team on a mission to capture important Viet Cong political leaders who had set up a base of operations on an island in the bay of Nha Trang. The platoon scaled a 350-foot cliff and were descending from a ledge overlooking the enemy camp when a grenade exploded at Kerrey's feet, severely injuring his right leg and propelling him backward onto jagged rocks. Immobilized by his multiple wounds, Kerrey nonetheless continued directing his team in securing the enemy camp and finding an extraction site for helicopter evacuation. Kerrey ultimately would lose his lower leg, but his steadfast courage and leadership under fire earned the gratitude of his Nation.

He received the Medal of Honor in 1970, the first Navy SEAL to be so honored. He subsequently served as the 35th Governor of Nebraska (1983-1987) and as a U.S. Senator from Nebraska (1989-2001), as well as a member of the 9/11 Commission.

Arleigh Burke-class destroyers, built around the Aegis Combat System, are the backbone of the U.S. Navy's surface fleet providing protection to America around the globe.

They incorporate stealth techniques, allowing these highly capable, multi-mission ships to conduct a variety of operations, from peacetime presence to national security, providing a wide range of warfighting capabilities in multi-threat air, surface and subsurface domains. These elements of sea power enable the Navy to defend American prosperity and prevent future conflict abroad.

---

## **Future Attack Submarine USS Iowa Delivered to U.S. Navy**



From the Navy Office of Information, Dec. 23, 2024

GROTON, Conn. – The U.S. Navy Submarine Force’s newest attack submarine, the future USS Iowa (SSN 797) was delivered to the Navy on Dec. 22, 2024, marking the 12th battle force ship delivered to the Navy this calendar year.

SSN 797 is the 24th Virginia-class submarine (VCS) co-produced by General Dynamics Electric Boat (GDEB) and HII-Newport News Shipbuilding through a long-standing teaming agreement and the 13th attack submarine delivered by GDEB.

The boat’s delivery represents the official transfer of the submarine from the shipbuilder to the Navy. The submarine and crew will now undertake a series of tests and trials before commissioning into active service and providing additional capability to the fleet.

“The Virginia-class submarine represents a Navy and industry commitment to deliver warfighting excellence to the fleet,” said Capt. Mike Hollenbach, Virginia Class Submarine program manager. “Iowa is the second Virginia-class submarine delivered this year. With each delivery, the Navy continues to strengthen our Nation’s undersea advantage.”

Virginia-class fast-attack submarines provide the Navy with the capabilities required to maintain the nation’s undersea supremacy well into the 21st century. They have enhanced stealth, sophisticated surveillance capabilities and special warfare enhancements that enable them to meet the Navy’s multi-mission requirements.

Iowa is the sixth of 10 VCS Block IV configured attack submarines. NAVSEA will continue to put more players on the field—to ensure readiness for sustained high-end joint and combined combat.

SSN 797 is the fifth U.S. naval vessel, and first submarine, named after the Hawkeye State. Previous ships named USS Iowa

have included the highly decorated USS Iowa (BB 61), commissioned in 1943, which served in World War II and the Korean and Vietnam Wars.

SSN 797 was christened at GDEB shipyard in Groton, Connecticut, Jun 17, 2023, by the ship's sponsor, Ms. Christie Vilsack. The submarine's commissioning ceremony is slated for Apr. 5, 2025 in Groton.

Recognized as the Force Behind the Fleet, NAVSEA translates warfighter requirements into combat capability, enabling our Nation and our allies to project presence in peace, power in war, and assured access always.

<https://www.navy.mil/Resources/Fact-Files/Display-FactFiles/article/2169558/attack-submarines-ssn/>

---

## **SECNAV Names Navy's DDG 145 for Former Aircraft Carrier**

From SECNAV Public Affairs, Jan. 3, 2025

NEW YORK – Today, Secretary of the Navy Carlos Del Toro named the Navy's newest Arleigh Burke-class Guided Missile Destroyer, the future USS Intrepid (DDG 145) aboard the former aircraft carrier which shares its namesake as the Intrepid Museum in New York.

DDG 145 honors the skilled, fearless crews of the four previous Navy ships to bear the name. This will be the fifth ship named Intrepid.

“It is deeply meaningful to stand aboard USS Intrepid—the

fourth vessel to bear the name, and whose proud legacy continues to inspire and remind so many visitors of the courage, resilience and sacrifice that define the U.S. Navy – and it is with profound respect that we also look to the future of our Navy from these decks,” said Secretary Del Toro. “It is my pleasure to announce that the fifth vessel named Intrepid will be an Arleigh Burke-class guided-missile destroyer, DDG 145, USS Intrepid, in honor of her past namesakes and the courageous service of all our Sailors globally from the South China Sea to the Red Sea.”

The first Intrepid was captured from the Barbary state of Tripoli in December 1803 where she sailed under the name Mastico. In February 1804, she then slipped into Tripoli harbor to set fire to the captured US Navy ship Philadelphia.

The second Intrepid was an experimental steam torpedo ram, operating from 1874 to 1892.

The third Intrepid was a receiving and barracks ship assigned to the Yerba Buena Training Station and Mare Island Naval Yard.

The fourth Intrepid, an aircraft carrier, served from 1943 to 1974. She supported the capture of the Marshall Islands in early 1944. In September, she struck targets in the Palaus and provided close air support to Marines on Peleliu. She helped liberate the Philippines and took part in the Battle of Leyte Gulf in October 1944, where her air wing helped sink or damage three aircraft carriers, four battleships, and a cruiser. She was later hit by multiple kamikazes. She participated in the invasion of Okinawa and attacks on mainland Japan. She was decommissioned in 1947 and recommissioned in 1952, becoming the first carrier to use American-built steam catapults. She supported NATO in the 1950s and 1960s, and recovered several NASA space capsules. Intrepid then joined Seventh Fleet to support combat operations off Vietnam, where she was lauded

for her speed in launching aircraft. In 1969, she returned to the North Atlantic, sailing there until decommissioning in 1974. She is preserved as a museum ship in New York City.

“We know this namesake ship will serve our Navy and our nation proudly as the former USS Intrepid did and continues to do, and we couldn’t be more thrilled that it begins its proverbial journey today at the Intrepid Museum,” said Intrepid Museum President Susan Marenoff-Zausner. “For all of its missions, the entire Museum team wishes the ships and its crew safety and success.”

Along with announcing the ship’s name, Secretary Del Toro also announced the sponsor for the future USS Intrepid (DDG 145) as Mrs. Betty Del Toro, who in her role as the ship’s sponsor will represent a lifelong relationship with the ship and crew.

Mrs. Del Toro is not only the wife of Secretary Del Toro but is also a lifelong supporter of the Navy and a steadfast advocate for Sailors and Marines. She served as a military spouse for 22 years, encompassing 17 military moves. She is passionate about matters that involve military families and children. Over the last three years, she has met with hundreds of service members, spouses and dependents.

“I am especially proud to serve as sponsor for a ship whose name embodies American courage and resilience,” said Betty Del Toro. “Having had the honor and opportunity to stand alongside my husband throughout his active duty Navy career and as the 78th Secretary of the Navy, I embrace this new role— one which emphasizes something that is deeply important to me; supporting Navy Sailors and Marines, and their families.”

Arleigh Burke-class destroyers, built around the Aegis Combat System, are the backbone of the U.S. Navy’s surface fleet providing protection to America around the globe. They

incorporate stealth techniques, allowing these highly capable, multi-mission ships to conduct a variety of operations, from peacetime presence to national security, providing a wide range of warfighting capabilities in multi-threat air, surface and subsurface domains. These elements of sea power enable the Navy to defend American prosperity and prevent future conflict abroad.

---

# **CENTCOM Forces Strike Multiple Houthi Targets in Yemen**

From U.S. Central Command, Dec. 31, 2024

TAMPA, Fla - U.S. Central Command (CENTCOM) forces conducted multiple precision strikes against Iran-backed Houthi targets in Sana'a and coastal locations within Houthi-controlled territory in Yemen, Dec. 30 and 31.

On Dec. 30 and 31, U.S. Navy ships and aircraft targeted a Houthi command and control facility and advanced conventional weapon (ACW) production and storage facilities that included missiles and uncrewed aerial vehicles (UAV). These facilities were used in Houthi operations, such as attacks against U.S. Navy warships and merchant vessels in the southern Red Sea and Gulf of Aden. In addition, U.S. Navy and U.S. Air Force aircraft destroyed a Houthi coastal radar site and seven cruise missiles and one-way attack UAVs over the Red Sea.

There were no injuries or damage to U.S. personnel or equipment in either incident.

The strikes are a part of CENTCOM's effort to degrade Iran-backed Houthi efforts to threaten regional partners and military and merchant vessels in the region.

## **CENTCOM Conducts Airstrikes Against Iran-Backed Houthi Missile Storage and Command/Control Facilities in Yemen**

From U.S. Central Command, Dec. 21, 2024

TAMPA, Fla. – U.S. Central Command (CENTCOM) forces conducted precision airstrikes against a missile storage facility and a command-and-control facility operated by Iran-backed Houthis within Houthi-controlled territory in Sana'a, Yemen, on Dec. 21 Yemen time.

CENTCOM forces conducted the deliberate strikes to disrupt and degrade Houthi operations, such as attacks against U.S. Navy warships and merchant vessels in the Southern Red Sea, Bab al-Mandeb, and Gulf of Aden.

During the operation, CENTCOM forces also shot down multiple Houthi one way attack uncrewed aerial vehicles (OWA UAV) and an anti-ship cruise missile (ASCM) over the Red Sea.

The operation involved U.S. Air Force and U.S. Navy assets, including F/A-18s.

The strike reflects CENTCOM's ongoing commitment to protect U.S. and coalition personnel, regional partners, and international shipping.

---

# Cyber Horizon: AI, Sea Power, and a Potential Taiwan Conflict



Anduril's Sentry uses artificial intelligence to provide highly accurate, persistent autonomous awareness across land, sea and air. *Credit: Anduril*

In the evolving landscape of 21st-century warfare, the convergence of cyber capabilities, artificial intelligence (AI) and traditional naval operations presents unprecedented challenges and opportunities for the U.S. Navy.

As tensions in the Taiwan Strait escalate, the potential for a cyber conflict between China and the U.S. looms large, with far-reaching implications for global security and economic stability. As Commander Robert "Jake" Bebber argues in his article "Cyber Power is a Key Element of Sea Power" (Proceedings, December 2022), cyber capabilities are now

inextricably linked to maritime dominance.

“China has employed cyber-enabled means to shift the balance of global sea power. Its broader neo-mercantilist campaign, spanning more than 60 countries, two-thirds of the world’s population, links land, sea, financial, and digital corridors back to China,” Bebber warned.

This strategy extends to critical maritime infrastructure, with Chinese influence over ports, logistics networks, and global telecommunications posing a significant threat to U.S. naval freedom of navigation and maneuver.

AI has drastically altered naval warfare, placing the U.S. Navy at a critical juncture, according to Paul Scharre in “The Navy at a Crossroads” chapter of the book “AI at War,” published by the Naval Institute Press. Global AI capabilities have expanded dramatically because of the military robotics revolution, which was fueled by exponential gains in data and processing capacity. Due to their superior vision, pattern recognition, prediction and optimization capabilities, artificial intelligence systems serve as a general-purpose enabling technology. Modern AI systems behave similar to computing or electrical power and are capable of performing a wide range of military missions.

AI helps with predictive maintenance in marine applications, which lowers costs and boosts military preparedness. Additionally, it facilitates data analysis and intelligence gathering, improves logistics and streamlines procedures. With more autonomous support vehicles, these advancements boost military decision-making and combat effectiveness. According to Scharre, AI will mostly be used by unmanned combat systems in naval warfare. The technology is revolutionary for naval operations since it can save energy consumption while increasing operational effectiveness.

## **Lessons from Ukraine**

The ongoing conflict in Ukraine has provided unexpected insights into the role of information warfare and cyber operations in modern conflicts. In a fall 2023 Cyber Defense Review article, authors Chris Bronk, Gabriel Collins and Dan Wallach present several key findings that challenge pre-war assumptions and highlight new dimensions of warfare. With respect to cyber operations and infrastructure resilience, they found that contrary to expectations, Russian cyber activities had less strategic influence than anticipated. This challenges assumptions about the centrality of cyber efforts in kinetic warfare. Ukraine's digital infrastructure has shown remarkable resilience, attributed to better preparation and support from the global IT industry. Private sector companies like Google and Microsoft have played significant roles in Ukraine's cyber defense.

Regarding cyber tactics, while large-scale cyberattacks were less impactful, the conflict has seen an evolution. Russian activities have largely been confined to "wiper" attacks that delete critical data and ransomware operations. The integration of cyber capabilities with traditional kinetic operations suggests a more nuanced approach to warfare. In addition, the conflict has underscored the pivotal role of unmanned autonomous vehicles in intelligence, surveillance, and reconnaissance operations. Both cheap commercial drones and more sophisticated unmanned aircraft have proven effective, transforming battlefield situational awareness.

Information warfare has emerged as a crucial aspect of the conflict. Ukraine has effectively dominated the narrative for public support through social media platforms, highlighting its importance in modern conflicts. On the other hand, unexpected communication challenges faced by Russian forces, including failures in encrypted communications, led to the use of unsecured methods, which Ukrainian forces exploited. The growing importance of open-source intelligence has also been demonstrated, with online images and videos providing

comprehensive views of the war.

These findings suggest that while cyber operations remain important, their effectiveness can be mitigated by well-prepared defenses and resilient systems. The conflict highlights the increasing importance of information warfare, drone technology, and the integration of cyber capabilities with traditional military operations, with significant implications for future conflicts.

With the defense sector at the forefront of this technology transformation, private sector innovation is becoming more and more important in future naval warfare and cyber operations. Private corporations such as Anduril Industries and Accrete are prime examples of how AI and cutting-edge technology are changing military capabilities, especially in the naval sector.

Anduril's-Lattice AI platform transforms the way threats are viewed, evaluated and fought by combining data from several sensors to deliver real-time battlespace awareness. Its technologies also include AI-driven battle management systems, counter-drone systems and unmanned systems for improved underwater surveillance – all of which are essential for dealing with new aerial threats. With applications ranging from predictive maintenance to optimal logistics and intelligence gathering, these developments are consistent with Paul Scharre's conclusions regarding AI's powers in perception, pattern recognition, prediction, and optimization.

In a similar vein, Accrete is using AI to automate decisions. Accrete's AI agents are well-known for their ability to reason, learn, forecast and make decisions at scale. They also produce knowledge graphs that condense human tacit knowledge and semantically unite complex data. Based in New York and first established as Mindfire in 2017, Accrete provides services to sectors such as supply chain risk management, social media story analysis and IT service management.

Accrete's AI agents are improving decision-making in the public sector, just like Anduril's technologies are helping revolutionize naval and cyber operations. With significant ramifications for strategy, security, and operational effectiveness, these developments collectively highlight the vital role that private sector technology plays in developing both military and civilian capabilities.



Attendees observe the Anduril Sentry Tower during the NavalX SoCal Tech Bridge's Electric and Unmanned Logistics Demonstration on Marine Corps Air Station Miramar, San Diego, California, June 23, 2021. *Credit: U.S. Marine Corps | Lance Cpl. Krysten Houk*

### **A Future Cyber War**

In a future cyber war, there is a hypothetical but potential scenario involving Taiwan.

China might launch a sophisticated cyber-economic assault as an opening move. This strategy would likely aim to disrupt Taiwan's critical infrastructure, including power grids,

banking systems and telecommunications networks. The goal would be to effectively isolate the island and cripple its defenses before any kinetic operations begin.

Drawing from the lessons of the Ukraine conflict, as outlined in "The Ukrainian Information and Cyber War" by Bronk, Collins and Wallach, we can anticipate such an attack would be multifaceted. It might include wiper attacks, ransomware to deny access to essential systems, and targeted disruptions of command-and-control networks. The authors note in Ukraine, contrary to expectations, such attacks had limited strategic impact due to robust defenses and international support. However, China, learning from Russia's experiences, might employ more sophisticated and overwhelming tactics.

The U.S. response would likely involve a multi-domain approach, leveraging both military assets and partnerships with private sector innovators. The Crowd Strike 2024 Global Threat Report claimed, "We're seeing the birth of a new kind of warfare, where economic disruption, cyber-attacks and kinetic operations are seamlessly integrated."

In this scenario, technologies from private sector innovators could prove crucial. Autonomous underwater vehicles could enhance the Navy's undersea surveillance capabilities, potentially detecting and countering Chinese submarine activities near Taiwan. Counter-drone systems might be vital in defending U.S. ships from swarms of autonomous Chinese drones, a threat highlighted by the extensive use of drones in recent conflicts in Ukraine and the Red Sea. Data-fusion platforms drawing input from multiple sensors could be instrumental in managing the complex, multi-domain nature of such a conflict.

The scenario would likely also involve intense information warfare, as seen in Ukraine. Both sides would attempt to control narratives, influence global opinion and maintain morale. The U.S. and Taiwan might leverage open-source

intelligence and social media platforms to counter Chinese propaganda and disinformation campaigns.

This hypothetical Taiwan scenario underscores the evolving nature of modern warfare, where cyber capabilities, AI-driven systems and traditional kinetic operations are increasingly intertwined. It highlights the critical role of private-sector innovation in national defense and the need for robust, resilient systems capable of withstanding and responding to sophisticated, multi-faceted attacks.

The economic implications of a cyber conflict, particularly in a Taiwan scenario, would be profound and far-reaching. In Bebber's article in U.S. Naval Institute Proceedings from July 2017, "China's Cyber-Economic Warfare Threatens U.S.," he mentions three key sectors at risk – the semiconductor industry, undersea cable networks and maritime shipbuilding, sectors critical not only for economic stability but also for maintaining military technological superiority.

The semiconductor industry is particularly vulnerable. Taiwan produces more than 60% of the world's semiconductors and 90% of advanced chips. A disruption in this supply chain, as noted in "The Ukrainian Information and Cyber War" by Bronk, Collins, and Wallach, could severely impact various industries from smartphones to automobiles and – critically– advanced military systems. For the U.S. Navy, this could mean a significant setback in maintaining its technological edge in areas like AI-driven systems, advanced radar and communications technologies.

Undersea cable networks, through which more than 95% of intercontinental internet traffic travels, represent another critical vulnerability. Cyber-attacks targeting these networks could disrupt global communications, including vital military command and control systems.

The maritime shipbuilding industry, crucial for naval power

projection, is also at risk. Cyber-attacks could delay vessel construction, compromise design integrity or introduce vulnerabilities into ships' systems. This threat is particularly significant given the long lead times and high costs associated with naval shipbuilding programs.

The globalized nature of modern supply chains further exacerbates these vulnerabilities. As seen in the Ukraine conflict, disruptions in one sector can have cascading effects across multiple industries and nations. For naval readiness and national security, this means a cyber-attack on seemingly unrelated sectors could indirectly impact military capabilities. Moreover, the economic warfare aspect of cyber conflicts can include tactics like financial market manipulation, intellectual property theft and strategic acquisition of key technologies and resources. These activities, while not directly targeting military assets, can erode a nation's economic advantages and, by extension, its ability to sustain long-term military operations.

In summary, the economic dimensions of cyber warfare extend far beyond immediate financial losses, potentially reshaping global economic landscapes and fundamentally altering the balance of military power. Understanding and mitigating these risks is crucial for maintaining both economic stability and national security in the age of cyber conflict. As AI and cyber capabilities continue to evolve, the U.S. Navy faces both enormous challenges and unprecedented opportunities.

Success in future conflicts, particularly in a scenario involving Taiwan, will depend not just on ships, aircraft and submarines, but on the ability to dominate the invisible digital domain that underpins modern naval operations. In his Jan. 27, 2021, address to the Naval War College, Admiral Michael Gilday, the former Chief of Naval Operations, summarized the situation succinctly.

"The navy that masters AI and cyber warfare will control the

seas of the 21st century,” he said. “Our mission is to ensure that navy is the United States Navy.”

Moving forward, the U.S. Navy must continue to invest in cutting-edge technologies, foster partnerships with innovative companies and develop adaptive strategies to navigate the interconnected realms of cyber, economic and kinetic warfare.

*Joe Greco is the president of the Orange County Council of the Navy League. A professor of global risk management and international finance at California State University, Fullerton, he is a published author contributing to the study of global markets and the U.S. Navy’s command of the seas. In addition to his leadership role in the Navy League, Dr. Greco is an author and member of the U.S. Naval Institute, the American Sea Power Project and the Sons of the American Legion. This article originally appeared in the December issue of Seapower magazine.*

---

## **Baltic Convergence: Region Emerges from Backwater to Potential Battleground**



The San Antonio-class amphibious transport dock ship USS New York (LPD 21), enters the port of Gdynia, Poland during the exercise Baltic Operations 24 (BALTOPS), June 18, 2024. *Credit: U.S. NAVY | Mass Communication Specialist 2nd Class Jesse Turner*

Operators, strategists and policy experts met in Gdynia, Poland, for the 2024 Littoral Op-Tech workshop earlier this year. The symposium, conducted at the Polish Naval Academy on the shore of the Baltic Sea, examined threats, challenges and opportunities in the Baltic Sea, which have been amplified since Russia's invasion of Ukraine.

While presentations addressed emerging technologies and warfighting capabilities to fight and win in the extreme littoral maritime environment of the Baltic Sea, much of the discussion explored the dynamic geopolitical situation, which is even more relevant due to the juxtaposition of Russia's aggression in Ukraine and the 75th anniversary of the NATO Alliance. The event was sponsored by Saab AB, MBDA, BAE Systems and EmbeddedArt.

The workshop focused on the convergence of strategy, policy, technology, operations and tactics. First and foremost was the geopolitical significance of Poland and the Baltic Sea.

Like other Baltic countries, Poland has memories of Russian incursions and occupation. Poland shares a land border with Belarus, Ukraine, Slovakia, Czechia, Germany, and the Russian enclave of Kaliningrad (only 90 minutes from Gdynia by road). It also shares a maritime boundary with Denmark and Sweden. The distance between Poland's naval base at Gdynia and Sweden's base at Karlskrona is about 200 nautical miles.

"The Littoral OpTech series of workshops are about learning from each other," said retired Swedish navy Captain Bo Wallander. "While littoral environments and maritime traffic varies, all navies that defend or operate in coastal waters share some similar challenges."

The war in Ukraine has had a profound impact on Poland and its neighbors. As host, Rear Admiral Tomasz Szubrychat, the academy's director commandant, commented on the important timing of the event.

"All of the Baltic Sea is part of the EU and NATO, except for Russia," Szubrychat said. "Each country has its own perspective regarding the complex threats in the Baltic. If we put each nation's knowledge together, and exchange ideas, we can have a more complete picture of the Baltic maritime security."

Rear Admiral Włodzimierz Kulagin, chief of Armaments Branch of the Polish Navy Inspectorate, said having the workshop in Poland while there is a war going on at its eastern border is a statement of solidarity.

The region is a very complex operating environment, Kulagin said. "We have an enormous challenge of detecting threats in all dimensions; many non-state actors; a growing maritime infrastructure; and increased maritime commerce and traffic,

and its importance for the Baltic Sea nations, but also the Russian economy.”



U.S. Marines with Combat Logistics Battalion 8, Combat Logistics Regiment 2, 2nd Marine Logistics Group, prepare to set out a General-Purpose High Speed Unmanned Surface Vehicle known as the “Reckless,” during exercise Baltic Operations 24, (BALTOPS 24) Camp Berga, Sweden, June 12, 2024. The watercraft is manufactured by Hydronalix, a technology company specializing in small surface robotic systems in austere conditions. Credit: *U.S. MARINE CORPS | Lance Cpl. Kanoa Thomas*

Kulagin spoke of the requirement for employing new technologies. The operational calculus has been adjusted with the entrance of Finland and Sweden into the NATO alliance, and the added value for defense, deterrence and mutual security cooperation in the region, he said. “Enhanced cooperation and exchange of information to build maritime situational awareness is a starting point for each country. The crucial factor remains the same: our military reaction time.”

Kulagin noted Ukraine is not presently a member of any

alliance and is fighting alone on the battlefield against a great military power. "But Ukraine as a country is not alone, because we – the countries represented here at this conference – are here."

Kulagin pointed out that Poland is a logistics portal at the frontline. He also said Poland is participating in NATO task groups, operations and exercises, as well as the Combined Maritime Force (CMF) in the Persian Gulf, "to show our colors," and demonstrate Poland's commitment to this vital multi-national effort.

"The NATO strategy concept is about the prosperity and freedom of navigation," Kulagin said. "And this is this is exactly the reason that we decided to join the combined maritime forces in the Gulf."

### **Crucial for Security**

After many years of being somewhat of a backwater, the Baltic Sea is now crucial for European and world security.

Professor James Bergeron, the political-military advisor for NATO's Allied Maritime Command in Northwood, United Kingdom, talked about how NATO is celebrating its 75th anniversary, but is still evolving, and continues to be both stable and "new, fresh and vulnerable.

"We started with 12 nations, when nuclear war was a distinct possibility, almost too distinct," Bergeron said. "Later, with the fall of the Berlin Wall and the collapse of the Soviet Union, Cold War ended, we shifted to crisis management operations, we focused on everything but Russia. The magic of the institution is that it always feels like two steps away from collapse. We redesign it every five years, but in its essence, it does not change."

For many years, Bergeron said the NATO maritime battlespace was the Atlantic and Mediterranean; the Black Sea and Baltic

Sea were peripheral. "With the accessions of the former Soviet states, and most recently the accession of Finland and Sweden – which has changed the strategic importance of the Baltic – NATO now has to seriously consider the deterrence and defense of its allies and the water space of the Black Sea and Baltic Sea."

Captain Jon Wessenberg, Finland's defense attaché to Poland, said his navy has a simple purpose. "We are here to fight and save our country. We have that in our mind all the time. Now that we are a member of the NATO alliance, we are here to fight for our collective countries."

Wessenberg said the sea lines of communications in the Baltic are critical for Finland. "Ninety percent of our traffic, by volume and value, goes by sea. It is the sea that allows Finland to live and survive. It's the reason why we have a navy."

Now, Wessenberg said, the balance of power in the Baltic has changed. In the Cold War, Russia and its Warsaw Pact nations were the dominant factor in the Baltic Sea. It was not the highest priority for NATO. The situation today has changed. Russia stands alone, and is isolated at St. Petersburg and Kaliningrad, with its sea lines of communications threatened by NATO.

"The overall political strategic situation here in Baltic is unfavorable for Russia. They are backed into a corner. And it's because of Finland and Sweden joining NATO," Wessenberg said. "For many years we have prepared for a long war alone. Now it's quite nice to be part of the alliance."

Brigadier General Patrik Gardensten, deputy commander of the Royal Swedish Navy, voiced a similar sentiment.

"As a nonaligned state for hundreds of years, we have had to rely on building a strong independent defense force to manage threats on our own in our area of operation. Even though our

close defense cooperation with Finland always had made us stronger together.”



Private Wesley Van Meggelen of the Very Shallow Water Team of the Royal Netherlands Navy Maritime EOD detonates a charge June 10, for a training exercise during exercise Baltic Operations 2015. *Credit: U.S. NAVY | Mass Communication Specialist 2nd Class John Callahan*

Although Sweden had participated in NATO’s “Partnership for Peace” since 1994, the Russian invasion of Ukraine demonstrated to the country that a real threat to its security was imminent, and the nation applied for full membership in the alliance.

“The threat in this environment, both conventional and hybrid, projected by Russia today and tomorrow must be handled,” Gardensten said.

### **Technology Challenges**

Addressing the technology front, Eric Olsson, a retired Royal Swedish Navy officer representing Embeddedart AB, said

unmanned and autonomous systems face challenges in all domains, but he emphasized the increased difficulties of operating unmanned systems underwater.

“We need autonomous vehicles on the surface to be the communication link between subsurface vehicles and the above water networks and be the link to the kinetic effectors to bring effective power into the battle space,” he said.

Olsson foresees the use of artificial intelligence-based decision making to improve the navigation of unmanned underwater vehicles, and to better manage the amount of data and information to transfer between the sensor and operators.

Dr. Roger Berg, the director of technology management at Saab Kockums, is responsible for research and development, university collaboration, technology strategies and product management. He talked about “disruption” and the innovation or business models that have drastically changed the market or market behavior.

“We have seen in Ukraine a lot of these different kinds of disruptions in technology, systems, tactics, and how things behave,” Berg said. “It has changed warfare forever.”

Berg said the vulnerabilities of GPS positioning have been countered by new kinds of precision navigation and timing; inexpensive drones have replaced exquisite sensors and weapons delivery systems; and hand-held devices can now call for fire support in a fraction of the time it used to take to get permission to shoot.

In addition to its status as a frontline warfighting environment, the United States also looks at the Baltic Sea as a realistic laboratory for trying out new technologies and warfighting concepts.

The Department of the Navy has used Small Business Innovation Research funding to have Marines test and evaluate small, low-

cost unmanned surface vessels from Green River, Arizona-based Hydronalix, for sensing, mobile gateway buoys to connect underwater sensors with above water networks, and logistics support in austere operating conditions.

Hydronalix CEO Anthony Mulligan discussed how disruptive technologies innovative capabilities don't have to be exquisite or expensive, and can be integrated into exercises to allow warfighters to try them. Mulligan's company exemplifies the value of the SBIR program, which invests in small companies to quickly develop and test new technologies and concepts in exercises like BALTOPS, Archipelago Endeavor in Sweden and Freezing Winds in Finland.

*Edward Lundquist is a retired U.S. Navy captain who writes about defense, maritime, naval, security, transportation and energy issues. He is a frequent contributor to Seapower. This article originally appeared in the December issue of Seapower.*

---

## **Navy Seeks to Accelerate Adoption of AI/ML Powered Systems**



The Arleigh Burke-class guided-missile destroyer USS Truxtun (DDG 103), left, operates in the Red Sea, May 1, 2023, while supporting the Department of State's efforts to evacuate U.S. citizens and others who have requested departure from Sudan. Credit: *U.S. Africa Command*

Deterring China and addressing other global security challenges require the U.S. Navy to evolve in key areas, including faster integration of robotics and autonomous capabilities, said Admiral Lisa M. Franchetti, the 33rd chief of naval operations, in the new 2024 Navigation Plan released in September.

"We know that robotic and autonomous systems, augmenting the multi-mission conventional force, will provide opportunities for us to expand the reach, resilience, and lethality of the combined manned-unmanned Navy team," Franchetti said. "As we build that team for the future, we are working now on concept and requirements analysis for larger robotic systems, as well as the artificial intelligence applications that help us sense and make sense of a complex, information-centric battlespace."

The plan comes amid a Pentagon push to accelerate artificial intelligence/machine learning (AI/ML) technologies in offensive and defensive applications in the joint force and across the armed services. But advancing Franchetti's goal – one of seven fleet readiness targets the plan envisions reaching by 2027, when Washington expects China to be on a war footing – won't be easy in a service that tends to focus on continuity versus change.

“When we think about AI and the Navy, one of the most important things is getting it on the ship,” Bill Rivers, a fellow at the Yorktown Institute and content strategist at Palantir Technologies, told *Seapower*. “So, it's software onto hardware onto the ship [and] that requires an accreditation process, which takes time.”

Last year, the Department of Defense announced the Replicator initiative to speed up adoption of commercial technology in the military and national security space, particularly lower-cost unmanned capabilities. Led by the Defense Innovation Unit, a DoD office based in Silicon Valley, Replicator calls for quickly fielding more autonomous systems across multiple domains in part by cutting red tape and encouraging industry-defense partnerships.

In 2023, Navy Secretary Carlos Del Toro stood up the Disruptive Capabilities Office to invest in, adopt and scale cutting-edge hardware and software. Joining that office and reporting to Del Toro and Franchetti are two Navy task forces working on AI/ML: Task Group 59.1, which focuses on developing unmanned capabilities; and Task Force Hopper, focused on AI/ML.

Franchetti said in the Navigation Plan that the Navy already leads the joint force in operationalizing robotic and autonomous systems across numbered fleets and in Navy special warfare, in areas such as sensors and munitions. The Navy in 2024 established an enlisted Robotics Warfare Specialist

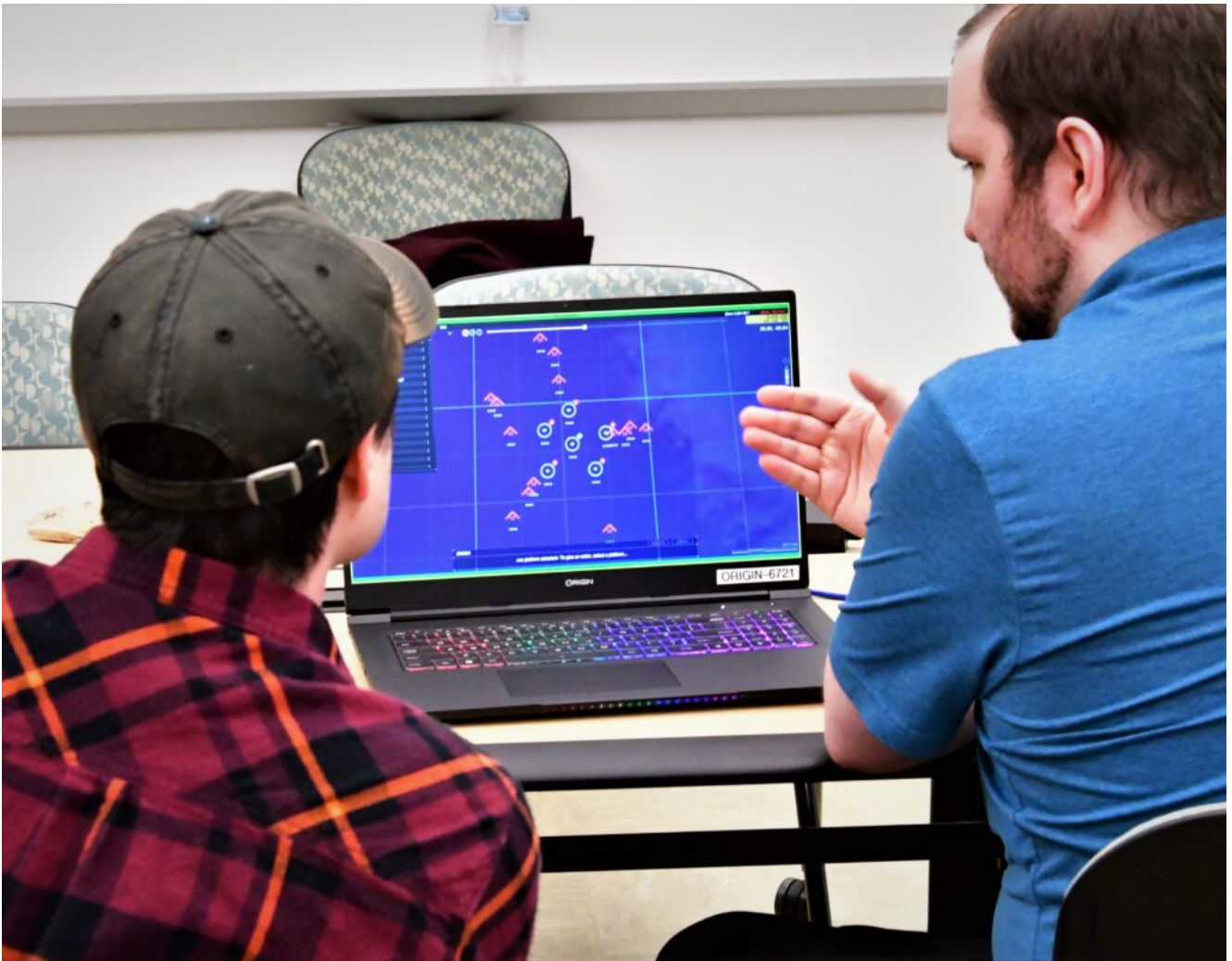
rating and is growing robotics expertise in the officer corps.

The Navy has also in recent years worked on develop AI/ML capabilities in partnership with the DIU, an office established nearly a decade ago to incubate commercial technology solutions that address national security challenges. Recent DIU-Navy partnerships include Project AMMO, to develop machine learning operations tools to improve underwater threat detection. In 2022, DIU engaged five vendors – Arize AI, Domino Data Lab, Fiddler AI, Latent AI, and Weights & Biases – to develop various components of the capability.

There is also a collaboration with the Navy's Project Overmatch to enable unmanned systems to operate in "disconnected, denied, intermittent, and/or limited bandwidth environments." In January 2024, DIU awarded three vendors – Ditto, Syntiant, and HarperDC – prototype agreements to develop capabilities in areas such as synchronizing and distributing data to improve the operating picture and creating retrainable AI models that improve the effectiveness of unmanned systems.

In addition to Pacific threats and Houthi attacks, Franchetti noted, Russia's ability to adapt to Ukrainian innovations on the battlefield demonstrated the need for a more agile Navy that can bring additional AI/ML-powered technologies to the fight.

"What's needed now," Rivers said, both in the Navy and across the defense enterprise, are "commanders who are willing to lean in, find these opportunities to battle test these capabilities, so that the carriers, the cruisers, boats can communicate back to maritime operations centers" and build out "how they would actually fight with these tools at the edge, on the worst day."



College students used the Joint Cognitive Operational Research Environment software to compete in the 2023 Artificial Intelligence and Machine Learning Innovation Challenge at Dahlgren. The software demonstrated three different scenarios involving a multitude of ships and threat counts to challenge the students' decision-making. *Credit: Naval Surface Warfare Center Dahlgren Division | Morgan Tabor* He said software and AI can also serve a "powerful role" in improving defense manufacturing and maintenance through better use of real-time data. "There is no kill chain without the supply chain," Rivers said. "It's not just on DoD or the government to do this, it's a whole-of-enterprise effort."

However, compared with all other DoD components, the Navy spends the least on technology produced by new players in the defense field, according to the 2024 NATSEC100 report by the Silicon Valley Defense Group. These are firms that specialize in advanced computing and software, trusted AI and autonomy,

space technology, advanced materials, and integrated sensing and cyber capabilities.

The report found the top 100 tech firms with defense experience received just \$22 billion in federal funding and only \$6 billion in DoD funding. (For context, the 2024 National Defense Authorization Act authorized over \$874 billion in defense spending.) “Perhaps even more strikingly,” the report said, “81% of the total amount awarded by the United States government, and 65% of the DoD-awarded funding, went to a single company, SpaceX.”

Lieutenant Artem Sherbinin, chief technology officer for Task Force Hopper, called on industry to help the Navy close the digital technologies gap. In February remarks reported by National Defense magazine, he said a key “opportunity” for the field is the fiscal 2024 NDAA, which authorized around \$11 billion in Navy commercial IT spending.

Emerging needs include tools to counteract adversarial unmanned systems, especially in light of reports that the Navy used \$1 million missiles to defeat \$100,000 Houthi drones threatening Red Sea shipping lanes.

“Do we need to find, or should we find, a more cost-effective way of downing, say, an inexpensive drone? Absolutely,” said Rear Admiral Fred Pyle, director of surface warfare division N96 in the Office of the Chief of Naval Operations, in a May 14 discussion with the Center for Strategic and International Studies. “And we’re working towards that, and we have some solutions that I can’t go into, but we are going to get after finding more cost-effective ways to address those lower-end threats.”

A Sept. 27 memo issued by Defense Secretary Lloyd Austin formalized this imperative, calling for the next phase of Replicator to focus on countering the threat of small uncrewed aerial systems to critical installations and force

concentrations.

The Navy is testing directed energy and other types of counter-drone systems and taking other steps to foster partnerships with industry on AI/ML applications.

In March 2024, 600 representatives from government, academia, and industry attended the eighth annual Naval Applications of Machine Learning (NAML) workshop, hosted by the Naval Information Warfare Center. Attendees heard 150 presentations on efforts to use AI/ML in naval operations in a range of ways – from translating bridge-to-bridge audio transcriptions to transforming drone command systems.

But, as Sherbinin explained in an August LinkedIn post, the Navy is apt to take longer than other services to adopt new digital capabilities. That's in part because much of the Navy budget goes to buying or maintaining super-expensive items such as aircraft carriers, where the "'digital' things that we can't see" – software, AI, data – "become an afterthought," he said.

And the Navy is steeped in a tradition that can be averse to disruption. "Simply stated," Sherbinin said, "change is hard in the naval service."



Justin Fanelli, Department of the Navy Acting chief technology officer and technical director of PEO Digital, gives a speech during the eighth annual Naval Applications of Machine Learning (NAML) workshop, March 12, 2024, in San Diego. *Credit: U.S. Navy | Mass Communication Specialist 1st Class Bobby Siens*

Erika Fitzpatrick is an award-winning writer living in Washington, D.C. With more than 20 years of experience in public policy journalism and communications, she specializes in covering issues affecting service members, veterans, and military families. This article originally appeared in the December issue of *Seapower*.

---

## **Building Bonds: 35 Years of**

# United Through Reading



Sgt. Nikole Stradley, a radio operator with Service Company, Combat Logistics Battalion 26, 26th Marine Expeditionary Unit, and mother of a 9-month-old reads a book while being videotaped for the United Through Reading Program, Sept. 23. 26th MEU continues to support relief operations in Pakistan and is also serving as the theater reserve force as elements of the MEU conduct training and planned exercises. Credit: *U.S. MARINE CORPS | Staff Sgt. Danielle Bolton*

Then-Sergeant Nikole Stradley, a radio operator with Service Company, Combat Logistics Battalion 26, 26th Marine Expeditionary Unit, and then the mother of a nine-month-old, reads a book while being videotaped for the United Through Reading Program in 2010.

Holidays can be stinging reminders of the challenges military families face as a result of frequent, extended separation. Deployments, rotations and training assignments cause parents and loved ones to miss both milestones and everyday activities. For nearly 35 years, the United Through Reading

program has offered military families a simple way to connect across the miles.

The program offers service members and their families a chance to share personal and present moments. It has helped more than three million service members and their families strengthen their relationships and weather the long stretches of separation simply by sharing a bedtime story.

Although modern technology has improved the ability of many service members to communicate with their families, many Soldiers and Sailors aren't able or allowed to stay in frequent contact. Mission security, remote deployments and high op-tempo limit the amount of time an on-duty Sailor can spend reconnecting. Often, a service member's availability doesn't sync with that of their family, leading to abbreviated calls and rushed voicemails.

The United Through Reading program offers a simple, elegant solution. It provides a means for service members to create video-recorded story sessions. Children can watch these videos on their own schedule, whenever they need to see their loved one and feel their presence.

UTR recording stations are located at military bases, USO locations, ships and other deployment hubs. These stations offer a library of popular books and all necessary recording equipment. The reader simply selects a book and begins reading aloud. UTR also has a downloadable app for service members who can use an internet connection and their own device. The app includes a wide selection of eBooks.

After the recording is finished, the UTR station can mail a physical copy of the book and video to the family or provide digital access to the files. Families can also download the app and access the videos and eBooks. While the child watches the video, their caregiver is encouraged to capture the child's reaction in an e-mail, photo, or video to send back to the

service member.

## **One Dream, Many Benefits**

United Through Reading began in 1989 as the passion project of Betty J. Mohlenbrock, a military spouse and former teacher. Mohlenbrock was concerned that military children were especially vulnerable to falling behind in school due to frequent relocations and emotional trauma. She devised UTR as a unique way to accomplish two intertwined goals: supporting and comforting children of deployed parents while encouraging literacy and reading skills.

The program started with a few volunteers recording videos in makeshift settings, but the concept caught on quickly. UTR gained support from military leaders, the USO and educators, eventually blossoming into a global initiative. Today, the program provides books and resources to nearly everywhere U.S. service members are stationed or deployed. Mohlenbrock was awarded the Congressional Medal of Honor Society Community Service Hero Award in recognition of UTR's success and impact.

United Through Reading strives for inclusivity and ease of use. It serves members and veterans of all military branches, regardless of their duty status. It can be used for all types of separation, including deployment, drill weekends and duty nights. While it started as a resource for parents, it's no longer limited to parent-child relationships; readers can record videos for any child in their lives.

As anyone with young children knows, kids often watch their favorite programs over and over (and over) again. Playing a UTR recording on demand and watching it multiple times can reinforce a sense of connection when family members are separated by miles or oceans. Many families observe their children are less anxious and adjust more easily to homecomings because of the familiarity sustained by repeated watching of UTR videos.

UTR also offers a way to answer questions and provide reassurance to you children, who may struggle to understand why a parent or loved one isn't home for long stretches of time. Seeing their faces, hearing their voices and reading along to a familiar story can soothe their fears and help them feel safe.

Psychologists affirm that listening to stories read by a familiar voice helps children feel emotionally supported, especially when they face stressful or frightening situations. Children of all ages even teenagers benefit emotionally and intellectually from being read to out loud.

Establishing a book reading routine can also provide emotional benefits to service members and reduces homesickness. The program provides a way to participate more specifically and deeply in their children's lives from afar. It can help adults create a personal, special connection with young children, tweens and even teenagers as they explore and experience reading a book together.



Linda Odierno, then Army Chief of Staff Gen. Raymond T. Odierno and Kara Dallman from the United Through Reading Program discuss the book *Otis* in 2013 at the Pentagon, Washington D.C. Credit: *U.S. ARMY | Sgt. Mikki L. Sprenkle*

## **Turning the Page**

In addition to recording videos, UTR promotes numerous initiatives to encourage a lifelong love of reading in military families. These include reading tracking logs, online community support networks and community reading events.

United Through Reading relies on volunteers to keep the program running smoothly. Volunteers can assist at UTR recording stations, guiding service members through the recording process, troubleshooting equipment and recommending books. They can also help manage the follow-up process if a family requests a physical copy of the recording and book.

Communities, schools, and businesses can organize book drives. UTR stations welcome donations of new, high-quality children's books for service member readers and their families.

The organization's Literacy Ambassador Program trains volunteers to speak at schools, libraries and community events to emphasize the value of reading and staying connected through UTR. These ambassadors help raise awareness of the program's benefits and encourage more eligible families to participate.

Although UTR receives grants and corporate support, it operates as a non-profit. Therefore, donations are a critical aspect of its operations. Individuals who wish to help further its mission can host fundraisers, spread the word about the program on social media or collaborate with businesses to secure sponsorships.

Studies show promoting literacy and language development during the first few years of a child's life is an integral part of healthy neural development. Reading aloud to children

helps improve their vocabulary, language aptitude and engagement in literary activities. Establishing a reading routine can also provide a source of consistency for children during frequent relocations, which can help them adjust more easily to new learning environments and social communities.

UTR ensures service members stay constantly present and active in their children's lives during deployments, separations and other absences. Parents help their children learn while they connect in positive and meaningful ways while creating permanent reminders of their lived experiences.

Jonny Cain remembers using UTR when her husband, a UH-60 Black Hawk pilot, was deployed on missions with spotty and unreliable phone and internet services. One of their children was especially fond of the video stories, standing as close as possible to the television and whispering back at the end: I love you, Daddy. .

This article appears in the December issue of *Seapower*. Jamie L. Pfeiffer practiced in Illinois, Oregon and Washington states before retiring from active law practice. She is currently based in Chicago.

To get involved with United Through Reading, visit their website at [unitedthroughreading.org](http://unitedthroughreading.org).